

Why do projects go wrong and what systemic risks exist in the current design process?

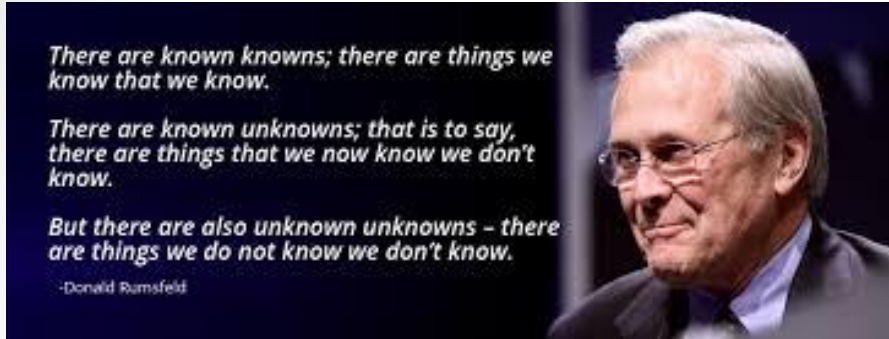
Concluding Remarks

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Location: Webinar



- Generally Russian projects have a lot of geological data
 - However, projects sometimes lack detailed data to verify the global assumptions
 - Including C2 resources in designs can add risk if this affects initial decisions
- There are structured processes to guide designers as they work with initially limited data to identify what additional data needs to be collected to confirm decisions
 - If the steps are bypassed then options may not be evaluated early enough and/or key data may not be collected
- Whilst there are some weaknesses in current official processes, they can generally be managed
 - If you understand the best practice, then you can present the solution formally in a manner that complies
- The design team must have practical experience and understand economic impact of decisions
 - Solutions must be tailored for each deposit and not formulaic
- Design process should also identify and quantify risks before the final stage so design can mitigate the risks
- External reviews can catch errors / sub-optimal decisions



... and deliver success

Project	Category	3 phase study process	Study scope complete	Scope Frozen at Go Ahead	Permitted at Go Ahead
RGP5	Good	✓	✓	✓	✓
Degrussa	Good	✓	✓	✓	✓
Tropicana	Good	✓	✓	✓	✓
Kevitsa	Not Too Bad	✓	✓	✓	✓
FMG Stage 1	Not Too Bad	✓	✓	✗	✗
E&G	Not So Good	✓	✓	✓	✓
Karara	Ugly	✓	✗	✗	✗
Rocklands	Ugly	✗	✗	✗	✗
Kaunisvaara	Ugly	✓	✗	✗	✗
Minas Rio	Ugly	✓	✗	✗	✗
Sino Iron	Ugly	✗	✗	✗	✗

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